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GENERAL ISMAY.

This is the C.I.G.S's. long-promised Memorandum on the broad strategic policy for the conduct of the war. I think it is good stuff and I think his proposal in paragraph 2 of the covering Note, that the J.P.C. should redraft the paper to incorporate the combined Staff view is sound.

In its present form the C.I.G.S's Memorandum, although doubtless incomplete in many aspects, is an easily assimilible document. I suggest that we must guard against the danger that the J.P.C. may extend it to voluminous lengths when it will, ipso facto, become an indigestible meal.

I think we should avoid a wide distribution at this stage and certainly Ministers should not be on the list for the moment.

I, therefore, propose to circulate as a C.O.S. Paper Special distribution, three copies to each Chief of Staff, and, at the same time give it a special Joint Planning Committee circulation.

We could put it on the C.O.S. Agenda for preliminary consideration on Friday and inform Private Secretaries that it was not intended to devote a detailed study to the Memorandum at that Meeting in view of the short time available for examining it before the meeting.

24th January, 1940.